

Standard Costing & Variance Analysis

Q) Meaning and definition of standard costing.

⇒ Standard costing is a technique which uses standards for costs and revenues for the purpose of control through variance analysis.

Q) Objectives of standard costing.

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- To provide a formal basis for assessing performance & efficiency.
 - To control costs by establishing standards and analysis of variances.
 - To assist in setting budgets.
 - To enable the principle of 'management by exception' to be practised at operational level.
 - To motivate staff and management.
 - To provide a basis for estimating.
 - To provide guidance on possible ways of improving performance.

Q) Advantages of standard costing

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- Budgets are compiled from standards.
 - Standard costing highlights areas of strength and weakness.
 - Actual costs can be compared with standard costs in order to evaluate performance.
 - Standard costs can be used to value stock and provide a basis for setting wage incentive scheme.
 - It helps to trace/allocate manufacturing costs to each individual unit produced.
 - Control action is immediate, e.g. as soon as material is issued from stores to production it can be compared with the standard material which should have been used for the actual production.
 - Transfer prices are based on standard rather than actual costs. If the latter were used inefficiencies in the form of excess costs might be passed on from one division to other division.

Q) Distinguish between Standard Costing & Budgetary Control.

⇒ Standard Costing

Budgetary Control

- Standard may be expressed both in quantitative and monetary terms → Budgets are mainly expressed in monetary terms.
- It is concerned with ascertainment and control of costs. → It is concerned with the overall profitability and financial position of the concern.
- Any variance - adverse or favourable, is investigated → It puts emphasis more on excess over the budget.
- It emphasizes on what should be the cost → It emphasizes on the level of costs not to be exceeded.
- It is determined for each element of cost → It is determined for a specific period.
- It is related with the control of costs and it is more intensive in scope → It is concerned with the operation of business as a whole and it is more extensive.
- Standard cost is a projection of cost accounts → Budget is a projection of financial accounts.

Q) What is Variance?

⇒ 'Variance' is the difference between planned, budgeted or standard cost and actual costs and similarly in respect of revenues.

Q) What do you mean by Variance analysis?

Variance analysis is the analysis of variances arising in a standard costing system into their constituent parts. It is the analysis and comparison of the factors which have caused the differences between predetermined standards and actual results, with a view to eliminating inefficiencies.

Q) How do you analyse/classify Variance?

- Variations are classified into the following:
- (a) Material Variences
 - (b) Labour Variences
 - (c) Variable Overhead Variences
 - (d) Fixed Overhead Variences
 - (e) Sales Variences
 - (f) Profit Variences.

Formula for Material Cost Variance:

$$(1) \text{ Material Cost Variance} = (\text{Standard Units} \times \text{Standard Price}) - (\text{Actual Units} \times \text{Actual Price})$$

$$= \text{Standard Cost of Material} - \text{Actual Cost of Material used.}$$

$$(2) \text{ Material Price Variance} = \text{Actual Quantity} \left(\text{Standard Price per unit of material} - \text{Actual Price per unit of material} \right)$$

$$(3) \text{ Material Usage Variance} = \text{Standard Price per unit of material} \left(\text{Standard Quantity} - \text{Actual Quantity} \right)$$

$$3(a) \text{ Material Mix Variance} = \text{Standard Price} \left(\text{Revised Standard Quantity} - \text{Actual Quantity} \right)$$

$$= \frac{\text{Total Quantity of Actual mix}}{\text{Total Quantity of Standard mix}} \times \text{Standard Quantity}$$

$$3(b) \text{ Material Yield Variance} = \text{Standard Cost per Unit} \left(\text{Standard output for actual mix} - \text{Actual output} \right)$$

Labour Variance:

$$(1) \text{ Labour Cost Variance} = (\text{Standard labour hours produced} \times \text{Standard Rate per hour}) - (\text{Actual direct labour hours} \times \text{Actual Rate per hour})$$

$$(2) \text{ Labour Rate Variance} = \text{Actual time} \left(\text{Standard rate} - \text{Actual Rate} \right)$$

$$(3) \text{ Labour Efficiency Variance} = \text{Standard Rate} \left(\text{Standard time for actual output} - \text{Actual time} \right)$$

$$(4) \text{ Labour mix Variance} = \text{Standard Rate} \left(\text{Revised Standard Time} - \text{Actual Time} \right)$$

$$= \frac{\text{Total Actual time}}{\text{Total Standard time}} \times \text{Standard time.}$$

(5) Labour Yield Variance
= Standard Cost Per Unit $\left(\frac{\text{Standard output for actual time}}{\text{Actual output}} \right)$

(6) Idle Time Variance: Idle hours \times Standard Rate.

STANDARD COSTING AND VARIANCE ANALYSIS

Problem no: ① Calculate material Price Variance of Product A & B.

	A	B
Standard Price (Per Unit)	Rs 20	Rs 32
Actual Price (Per Unit)	Rs 24	Rs 30
Unit Produced	300 Units	250 Units

Solution \Rightarrow Material Price Variance
 $= \text{Actual Quantity} \times (\text{Standard Price} - \text{Actual Price})$
 A = $300 \times (20 - 24) = 300 \times -4 = \text{Rs } 1200 \text{ (A)}$
 B = $250 \times (32 - 30) = 250 \times 2 = \text{Rs } 500 \text{ (F)}$

Problem no: ② From the following data compute

Cost Per Unit (Rs)	Material Price Variance	
	Standard	Actual
Quantity (Units)	50	45

Solution \Rightarrow (i) Material Cost Variance
 $= (\text{Standard Quantity} \times \text{Standard rate}) - (\text{Actual Quantity} \times \text{Actual Price})$
 $= (50 \times 5) - (45 \times 6) = 250 - 270 = \text{Rs } 20 \text{ (A)}$
 (ii) Material Price Variance
 $= \text{Actual Quantity} \times (\text{Standard Price} - \text{Actual Price})$
 $= 45 (5 - 6) = \text{Rs } 45 \text{ (A)}$

Problem No: 3

Calculate Material Price Variances of Product A and B.

Particulars	Products	
	A	B
Standard Price (Per Unit)	Rs 10	Rs 16
Actual Price (Per Unit)	Rs 12	Rs 15
Unit Produced	600 Units	500 Units

Solution \Rightarrow Material Price Variance:
 $= \text{Actual Quantity} \times (\text{Standard Price} - \text{Actual Price})$
 A = $600 \times (10 - 12) = 600 \times -2 = \text{Rs } 1200 \text{ (A)}$
 B = $500 \times (16 - 15) = 500 \times 1 = \text{Rs } 500 \text{ (F)}$

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Page ⑤

Problem No: 4) From the following particulars compute (a) material cost variance (b) material price variance (c) material usage variance.

- Quantity of material purchased 3000 units
- Value of material purchased - Rs. 9000
- Standard quantity of materials required per tonne of output - 30 units.
- Standard rate of material - Rs. 2.50 per unit
- Opening stock of materials NIL
- Closing stock of materials 500 units
- Output during the period 80 tonnes.

Solution \Rightarrow Material consumed = $3000 - 500 = 2500$ units
 Actual rate of material = $\text{Rs. } 9000 / 3000 = \text{Rs. } 3$ per unit.
 Standard quantity for actual output = $30 \times 80 = 2400$ units.

(a) Material cost variance = Standard cost - Actual cost
 $= (\text{Standard Price} \times \text{Standard Quantity}) - (\text{Actual Price} \times \text{Actual Quantity})$
 $= (\text{Rs. } 2.50 \times 2400) - (\text{Rs. } 3 \times 2500)$
 $= 6000 - 7500 = \text{Rs. } 1500 \text{ (A)}$

(b) Material price variance = Actual quantity (Standard Price - Actual Price)
 $= 2500 \times (\text{Rs. } 2.50 - \text{Rs. } 3) = 2500 \times \text{Rs. } 0.50 = \text{Rs. } 1250 \text{ (A)}$

(c) Material usage variance = Standard Price \times (Standard Quantity - Actual Quantity)
 $= \text{Rs. } 2.50 \times (2400 - 2500) = \text{Rs. } 2.50 \times 100 = \text{Rs. } 250 \text{ (A)}$

Verification:

Material price variance + Material usage variance = Material cost variance.
 $-\text{Rs. } 1,250 \text{ (A)} + \text{Rs. } 250 \text{ (A)} = \text{Rs. } 1500 \text{ (A)}$

Problem No: 5

From the following data calculate (a) material cost variance (b) material price variance (c) material usage variance (d) material mix variance.

Material	Standard		Actual	
	Qty (Units)	Price Per Unit	Qty Units	Price Per Unit
A	80	8.00	90	7.50
B	70	3.00	80	4.00
	<u>150</u>		<u>170</u>	